Kathleen Conti, District 1  
Nancy Sharpe, District 2  
Jeff Baker, Chair, District 3  
Nancy Jackson, Chair Pro Tem, District 4  
Bill Holen, District 5

Study Session  
February 12, 2019

The Arapahoe County Board of County Commissioners typically holds weekly Study Sessions on Monday and Tuesday. Study Sessions (except for Executive Sessions) are open to the public and items for discussion are included on this agenda. Agendas (except for Executive Sessions agendas) are available through the Commissioners’ Office or through the County’s web site at www.arapahoegov.com. Please note that the Board may discuss any topic relevant to County business, whether or not the topic has been specifically noticed on this agenda. In particular, the Board typically schedules time each Monday under “Committee Updates” to discuss a wide range of topics. In addition, the Board may alter the times of the meetings throughout the day, or cancel or reschedule noticed meetings. Questions about this agenda? Contact the Commissioners’ Office at 303-795-4630 or by e-mail at commissioners@arapahoegov.com

Study Session Topics

10:00 A.M.  *2019 Annual Action Plan Draft (CDBG & HOME Programs) (WHR)
Discussion of a request to review the funding recommendations for 2019 Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) projects, as recommended by Community Resources - Housing and Community Development Services staff

Request: Information/Direction

Jeremy Fink, Community Development Administrator, Community Resources
Linda Haley, Housing and Community Development Division Manager, Community Resources
Don Klemme, Director, Community Resources
Tiffanie Bleau, Senior Assistant County Attorney
Todd Weaver, Budget Manager, Finance

Documents:

BSR FOR 2019 ANNUAL ACTION PLAN 2-12-19 STUDY SESSION.DOCX
2019 CDBG AND HOME PROJECT SUMMARIES.DOCX

* To Be Recorded As Required By Law

WHR - West Hearing Room
Kathleen Conti, District 1  
Nancy Sharpe, District 2  
Jeff Baker, Chair, District 3  
Nancy Jackson, Chair Pro Tem, District 4  
Bill Holen, District 5  

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BSR FOR 2019 ANNUAL ACTION PLAN 2  
- 12 - 19 STUDY SESSION.DOCX  
2019 CDBG AND HOME PROJECT SUMMARIES.DOCX  

* To Be Recorded As Required By Law  
WHR - West Hearing Room  

Arapahoe County is committed to making its public meetings accessible to persons with disabilities. Assisted listening devices are available. Ask any staff member and we will provide one for you. If you need special accommodations, contact the Commissioners’ Office at 303-795-4630 or Relay Colorado 711.  

Please contact our office at least 3 days in advance to make arrangements.
Board Summary Report

Date: January 31, 2019

To: Board of County Commissioners

Through: Don Klemme, Community Resources Department Director

From: Linda Haley, Housing and Community Development Division Manager

Subject: Community Development Block Grant Annual Plan

Direction/Information
The purpose of this Board Summary Report is to review the funding recommendations for 2019 Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) projects, as recommended by Community Resources – Housing and Community Development Services (HCDS) Staff, and seek direction from the Board of County Commissioners (BOCC) regarding the plan to utilize these funds and submit the 2019 Annual Action Plan to the U.S. Department of Housing and Urban Development (HUD) for review and approval.

Background
The Arapahoe County CDBG program started in 1992 and now operates as an Urban County Consortium, which consists of Deer Trail, Englewood, Glendale, Greenwood Village, Littleton and Sheridan. As an entitlement community, Arapahoe County receives CDBG funds annually from HUD on a formula basis related to our population and demographics, particularly low-to-moderate income residents. In addition to administering the County CDBG Program, Arapahoe County HCDS staff also administers the City of Centennial’s CDBG funds. Centennial is designated as a separate entitlement community.

The 2019 CDBG applications were released on September 4, 2018 and due by November 16, 2018. A total of 17 applications were received requesting $1,222,548.00 in assistance. The number of applications does not include City of Centennial applications for use of their entitlement funds, or the pending applications by South Metro Housing Options (SMHO) and TLC Meals on Wheels (both for relocation/acquisition/facility improvement projects), as well as an emergency homeowner assistance project proposed in-house by HCDS staff.

Unfortunately, at this time, we do not know the actual 2019 allocation from HUD, but we anticipate receiving an amount similar to the 2018 entitlement allocation. Assuming level funding, we anticipate receiving funding at, or near, $1,530,574 for both Arapahoe County and Centennial CDBG Entitlements, $1,158,469 and $372,105, respectively, as well as $756,990 for Arapahoe County HOME Entitlement funds (Centennial doesn’t receive HOME funds).
With respect to the 2019 applications, HCDS Staff reviewed, scored and ranked all the applications based on an evaluation matrix that includes components such as reasonable quantifiable goals, measurable community impact, addressing an unmet need, serving low-to-moderate income residents, cost reasonableness and effectiveness, leveraged funds, organizational resources and efficacy, SMART goals, staff experience, past performance, community support and consistency with County goals and priorities, specifically the Consolidated Plan.

Discussion
Due to the fact that HUD has not released the 2019 CDBG allocations, HCDS staff has prepared funding recommendations assuming level funding based on the 2018 allocations of $1,158,469 and $372,105 for Arapahoe County and City of Centennial CDBG, respectively, as well $759,990 for Arapahoe County HOME. The balance of uncommitted funds from prior grant years is also factored into the evaluation and recommendations.

Each of the participating Urban County jurisdictions receive a portion of the CDBG award as a set-aside allocation. Each jurisdiction is then provided the opportunity to direct their funds to specific projects. The set aside amounts are as follows:

<table>
<thead>
<tr>
<th>COMMUNITY</th>
<th>ALLOCATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deer Trail</td>
<td>$10,000</td>
</tr>
<tr>
<td>Englewood</td>
<td>$135,000</td>
</tr>
<tr>
<td>Glendale</td>
<td>$20,000</td>
</tr>
<tr>
<td>Greenwood Village</td>
<td>$10,000</td>
</tr>
<tr>
<td>Littleton</td>
<td>$135,000</td>
</tr>
<tr>
<td>Sheridan</td>
<td>$22,500</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$332,500</td>
</tr>
</tbody>
</table>

The set-aside funding requests from Urban County Consortium Members are as follows:

<table>
<thead>
<tr>
<th>Community</th>
<th>Project</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deer Trail</td>
<td>Town Food Bank</td>
<td>$9,000</td>
</tr>
<tr>
<td>Englewood</td>
<td>Energy Efficient Englewood (E3)</td>
<td>$115,000</td>
</tr>
<tr>
<td>Englewood</td>
<td>Family Tree House of Hope Staffing</td>
<td>$20,000</td>
</tr>
<tr>
<td>Littleton</td>
<td>South Hickory Street Sidewalk</td>
<td>$114,750</td>
</tr>
<tr>
<td>Littleton</td>
<td>Doctors Care</td>
<td>$20,250</td>
</tr>
</tbody>
</table>

* Glendale, Greenwood Village and Sheridan did not submit applications for 2019 or requests for the use of their set-aside allocations.
The CDBG program has spending limits for Administrative Costs (20%) and Public Service Projects (15%), which cannot be exceeded. The HOME program has a spending limit for Administrative Costs (10%), which cannot be exceeded. Based on these restrictions, only 15% of the total CDBG award from HUD may be spent on Public Service Projects, plus 15% of the prior year program income. Only 20% of the total CDBG award from HUD may be spent on Administrative costs. Based on our agreement with the City of Centennial, a maximum of 18% of the City of Centennial award may be spent on Administrative costs, as opposed to the 20% deducted from the County CDBG award. Only 10% of the total HOME award from HUD may be spent on Administrative costs. The remaining balance after deducting Administrative costs and Public Service projects is available for Public Facility and Public Infrastructure projects, which includes Housing projects (applies to Centennial and County programs).

The following table describes the amount of funds anticipated to be available for 2019 based on the aforementioned program details and restrictions, and our estimate of near level funding from 2018 to 2019, including the estimated amount available for each type of project:

<table>
<thead>
<tr>
<th>2019 Arapahoe County CDBG Entitlement (Estimate)</th>
<th>$1,158,469</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arapahoe County Public Service – 15%</td>
<td>$173,770.35</td>
</tr>
<tr>
<td>Arapahoe County Public Service Increase via Program Income (PI)</td>
<td>$26,870.09</td>
</tr>
<tr>
<td>Arapahoe County Public Service Total – (15% + PI)</td>
<td>$200,640.44</td>
</tr>
<tr>
<td>Arapahoe County Public Facilities and Infrastructure</td>
<td>$753,004.85</td>
</tr>
<tr>
<td>Arapahoe County CDBG Carryover – Anticipated</td>
<td>$112,210.53</td>
</tr>
<tr>
<td>Arapahoe County Public Facilities and Infrastructure Total</td>
<td>$865,215.38</td>
</tr>
<tr>
<td>Arapahoe County Administration – 20%</td>
<td>$231,693.80</td>
</tr>
<tr>
<td><strong>Total Arapahoe County CDBG Funds for 2019</strong></td>
<td><strong>$1,297,549.62</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2019 City of Centennial CDBG Entitlement (Estimate)</th>
<th>$372,105.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>City of Centennial Public Service – 15%</td>
<td>$55,815.75</td>
</tr>
<tr>
<td>City of Centennial Public Facilities and Infrastructure</td>
<td>$249,310.35</td>
</tr>
<tr>
<td>City of Centennial CDBG Carryover – Anticipated</td>
<td>$409,896.41</td>
</tr>
<tr>
<td>City of Centennial Public Facilities and Infrastructure Total</td>
<td>$659,206.76</td>
</tr>
<tr>
<td>City of Centennial Administration – 18%</td>
<td>$66,978.90</td>
</tr>
<tr>
<td><strong>Total Centennial CDBG Funds for 2019</strong></td>
<td><strong>$822,001.41</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2019 Arapahoe County HOME Entitlement (Estimate)</th>
<th>$756,990</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arapahoe County HOME Carryover – Anticipated</td>
<td>$429,108.34</td>
</tr>
<tr>
<td>Arapahoe County HOME Projects</td>
<td>$681,291</td>
</tr>
<tr>
<td>Arapahoe County HOME Administration – 10%</td>
<td>$75,699</td>
</tr>
<tr>
<td><strong>Total Arapahoe County HOME Funds for 2019</strong></td>
<td><strong>$1,186,098.34</strong></td>
</tr>
</tbody>
</table>
The following table outlines the 2019 CDBG Applications/Projects and HCDS Staff recommendations for Arapahoe County funding:

<table>
<thead>
<tr>
<th>Agency</th>
<th>Project</th>
<th>Type</th>
<th>Request</th>
<th>Recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>* Arapahoe County Housing &amp; Community Development</td>
<td>Emergency Homeowner Assistance (Rehab)</td>
<td>HS</td>
<td>$-</td>
<td>$100,000</td>
</tr>
<tr>
<td>Arapahoe County Weatherization</td>
<td>Energy Efficiency Home Improvements</td>
<td>HS</td>
<td>$75,000</td>
<td>$75,000</td>
</tr>
<tr>
<td>Brothers Redevelopment, Inc.</td>
<td>Home Modification and Repair Program (HMR)</td>
<td>HS</td>
<td>$100,000</td>
<td>$100,000</td>
</tr>
<tr>
<td>City of Englewood</td>
<td>Energy Efficient Englewood (E3)</td>
<td>HS</td>
<td>$115,000</td>
<td>$115,000</td>
</tr>
<tr>
<td>* Prentice Place Lofts, LP</td>
<td>Prentice Place Lofts Apartments</td>
<td>HS</td>
<td>$498,000</td>
<td>$150,000</td>
</tr>
<tr>
<td>Total Request and Recommendation (HS)</td>
<td></td>
<td></td>
<td>$788,000</td>
<td>$540,000</td>
</tr>
<tr>
<td>City of Littleton</td>
<td>South Hickory Street Sidewalk</td>
<td>PI</td>
<td>$114,750</td>
<td>$114,750</td>
</tr>
<tr>
<td>* South Metro Housing Options (SMHO)</td>
<td>New Administration Building Improvements</td>
<td>PF</td>
<td>$-</td>
<td>$150,000</td>
</tr>
<tr>
<td>* TLC Meals on Wheels</td>
<td>New Program Facility Improvements</td>
<td>PF</td>
<td>$-</td>
<td>$100,000</td>
</tr>
<tr>
<td>Total Request and Recommendation (PF/PI)</td>
<td></td>
<td></td>
<td>$114,750</td>
<td>$364,750</td>
</tr>
<tr>
<td>Arapahoe County Housing &amp; Community Development</td>
<td>Emergency Rent/Mortgage Assistance</td>
<td>PS</td>
<td>$-</td>
<td>$20,456</td>
</tr>
<tr>
<td>Archway Housing and Services, Inc.</td>
<td>Family Services at Arapahoe Green Townhomes</td>
<td>PS</td>
<td>$20,000</td>
<td>$0</td>
</tr>
<tr>
<td>Big Brothers Big Sisters of Colorado</td>
<td>Mentor2.0 High School Mentoring Program</td>
<td>PS</td>
<td>$30,000</td>
<td>$30,000</td>
</tr>
<tr>
<td>Brothers Redevelopment, Inc.</td>
<td>Housing Counseling</td>
<td>PS</td>
<td>$10,000</td>
<td>$0</td>
</tr>
<tr>
<td>Doctors Care</td>
<td>Connection to Health Coverage and Health Care Initiative</td>
<td>PS</td>
<td>$25,000</td>
<td>$20,250</td>
</tr>
<tr>
<td>Family Promise of Greater Denver</td>
<td>HOME Program Manager</td>
<td>PS</td>
<td>$15,000</td>
<td>$15,000</td>
</tr>
<tr>
<td>Family Tree, Inc.</td>
<td>House of Hope Staffing</td>
<td>PS</td>
<td>$41,298</td>
<td>$20,250</td>
</tr>
<tr>
<td>Integrated Family Community Services (IFCS)</td>
<td>Homeless Prevention</td>
<td>PS</td>
<td>$35,000</td>
<td>$35,000</td>
</tr>
<tr>
<td>* Project Angel Heart</td>
<td>Home-Delivered Meals * Centennial Funding @ $15,815.75</td>
<td>PS</td>
<td>$62,000</td>
<td>$24,184.25</td>
</tr>
<tr>
<td>Senior Hub</td>
<td>Rural Meals on Wheels</td>
<td>PS</td>
<td>$16,500</td>
<td>$16,500</td>
</tr>
<tr>
<td>Sunshine Home Share Colorado</td>
<td>Home Share Expansion Project</td>
<td>PS</td>
<td>$16,000</td>
<td>$10,000</td>
</tr>
<tr>
<td>* TLC Meals on Wheels</td>
<td>TLC Meals on Wheels * Centennial Funding @ $40,000</td>
<td>PS</td>
<td>$40,000</td>
<td>$0</td>
</tr>
<tr>
<td>Town of Deer Trail</td>
<td>Town Food Bank</td>
<td>PS</td>
<td>$9,000</td>
<td>$9,000</td>
</tr>
<tr>
<td>Total Request and Recommendation (PS)</td>
<td></td>
<td></td>
<td>$319,798</td>
<td>$200,640.25</td>
</tr>
<tr>
<td>Total Requests and Recommendations</td>
<td></td>
<td></td>
<td>$1,222,548</td>
<td>$1,105,390.25</td>
</tr>
</tbody>
</table>

Notes: Key Abbreviations: HS = Housing, PF = Public Facility, PI = Public Infrastructure, PS = Public Service
* Indicates projects included in the Contingency Plan on page 6. These projects may be increased or decreased based on the actual HUD allocation as further described in the Contingency Plan.
The following table outlines the 2019 CDBG Applications Centennial and HCDS Staff are recommending for Centennial funding:

<table>
<thead>
<tr>
<th>Agency</th>
<th>Project</th>
<th>Type</th>
<th>Request</th>
<th>Recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>* Arapahoe County Housing &amp; Community Development</td>
<td>Emergency Homeowner Assistance (Rehab)</td>
<td>HS</td>
<td>$-</td>
<td>$100,000</td>
</tr>
<tr>
<td>* City of Centennial</td>
<td>Public Facility/Public Infrastructure Improvements/Housing</td>
<td>PF/PI/HS</td>
<td>$-</td>
<td>$309,206.76</td>
</tr>
<tr>
<td>* TLC Meals on Wheels</td>
<td>New Program Facility Improvements</td>
<td>PF</td>
<td>$-</td>
<td>$250,000</td>
</tr>
<tr>
<td>* Project Angel Heart</td>
<td>Home-Delivered Meals</td>
<td>PS</td>
<td>$62,000</td>
<td>$15,815.75</td>
</tr>
<tr>
<td>* TLC Meals on Wheels</td>
<td>TLC Meals on Wheels</td>
<td>PS</td>
<td>$-</td>
<td>$40,000</td>
</tr>
</tbody>
</table>

**Total Request and Recommendation (HS)**: $- $100,000

**Total Request and Recommendation (PF/PI)**: $- $559,206.76

**Total Request and Recommendation (PS)**: $102,000 $55,815.75

**Total Requests and Recommendations**: $102,000 $715,022.51

Notes: Key Abbreviations: HS = Housing, PF = Public Facility, PI = Public Infrastructure, PS = Public Service
* Indicates projects included in the Contingency Plan on page 6. These projects may be increased or decreased based on the actual HUD allocation as further described in the Contingency Plan.

City of Centennial will finalize and approve their CDBG Entitlement funds through City Council approval. The Centennial recommendations are presented here in order to receive prior BOCC approval to proceed if approved by City Council. Additional projects outside of these recommendations would be presented to the BOCC for review and approval.

The following table outlines the 2019 HOME Applications Arapahoe County Funds:

<table>
<thead>
<tr>
<th>Agency</th>
<th>Project</th>
<th>Type</th>
<th>Request</th>
<th>Recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>DGB Properties</td>
<td>Rangeview Apartments</td>
<td>HS</td>
<td>$200,000</td>
<td>$200,000</td>
</tr>
</tbody>
</table>

**Total Requests and Recommendations**: $200,000 $200,000

Notes: Key Abbreviations: HS = Housing, PF = Public Facility, PI = Public Infrastructure, PS = Public Service
Additional HOME applications and requests are anticipated during the 2019 Grant Year and will be brought before the BOCC for review and approval once finalized and reviewed by HCDS staff.
Based on the aforementioned CDBG funding recommendations, Arapahoe County will award up to a total of $1,105,390.25 in CDBG funds and utilize 20% of the grant for administration (estimated at $231,693.80), and the City of Centennial will award up to a total of $715,022.51 in CDBG funds and utilize 18% of the grant for administration (estimated at $66,978.90). In addition, Arapahoe County will award $200,000 in HOME funds and utilize 10% of the grant for administration (estimated at $75,699), and present additional project recommendations to the BOCC as requests/applications are received and reviewed. As previously indicated, these amounts are contingent upon the actual HUD allocation.

**Discussion – Contingency Plan**

Due to the fact that HUD has not announced the 2019 CDBG and HOME Entitlement Allocations at the time of this report, HCDS staff has prepared the following CDBG contingency plans to adjust our funding recommendations in the event of a substantial increase or decrease in funding, as well as pending, anticipated applications.

Under our contingency plan, we are requesting BOCC approval for HCDS staff discretion to adjust the funding amounts only for the projects identified with an asterisk (*) in the tables above and outlined below, including the following:

- **Three public service projects (PS projects capped at 15% of the total CDBG grant)**
  - Arapahoe County Housing & Community Development – Emergency Rent/Mortgage Assistance: +/- $20,456 (initial recommendation)
    - This project will be designated to receive the balance of PS funds not committed to the other recommended projects up to, and including, an amount equal to the balance of funds to reach the 15% threshold, which includes program income.
  - Project Angel Heart – Home-Delivered Meals: +/- County $24,184.25/Centennial $15,815.75 joint funding (initial recommendation)
    - This project will be designated to receive the balance of Centennial PS funds after fully funding the TLC project at $40,000, which would subsequently adjust the County/Centennial joint funding amounts.
  - TLC Meals on Wheels: $40,000 Centennial funding (initial recommendation)
    - This project will be fully funded with Centennial PS funds. However, a substantial decrease in HUD allocations may necessitate the County adding to Centennial funding so the total funding equals $40,000.

- **Five public facility/public infrastructure/housing projects**
  - Arapahoe County Housing & Community Development – Emergency Homeowner Assistance (Rehab) +/- County $100,000 & Centennial $100,000 joint funding (initial recommendation)
    - This project will be designated to receive the balance of HS/PF/PI funds not committed to the other recommended projects up to, and including, an
amount equal to the initial recommendation of $200,000 total ($100,000 each, County & Centennial).

- Prentice Place Lofts – Prentice Place Apartments: +/- $150,000 County funding (initial recommendation)
  - This project will be designated to incur any reduced funding due to a substantial decrease in HUD allocations or a reduction due to the extent and support of the SMHO and TLC applications for facility improvements.

- City of Centennial – Public Facility/Public Infrastructure Improvements/Housing: +/- $309,206.76 Centennial funding (initial recommendation)
  - This project will be designated to receive the balance of Centennial HS/PF/PI funds not committed to other recommended projects including an amount up to, or exceeding the initial recommendation of $309,206.76.

- South Metro Housing Options – New Administration Building Improvements: +/- County $150,000 (initial recommendation)
  - This project and the recommended funding is contingent on the final application and request from SMHO, which include factors that are ongoing and have not yet been determined and finalized.

- TLC Meals on Wheels – New Program Facility: +/- County $100,000 & Centennial $250,000 joint funding (initial recommendation)
  - This project and the funding breakdown between the County and Centennial is contingent on the final application and request from TLC Meals on Wheels, which include factors that are ongoing and have not yet been determined and finalized. Depending on total request and Centennial support, County funds may be reallocated to the other projects, e.g. the SMHO application.

Given our estimated level funding for the 2019 CDBG Entitlements Award, combined with our funding recommendations, the balance of uncommitted funds would be held in reserve for future projects that meet the needs of the County, and/or supplemental assistance to existing projects, if necessary and approved by the BOCC.

**The Two Projects Not Recommended for Funding, Include:**

1. **Archway Housing and Services, Inc. – Family Services at Arapahoe Green Townhomes ($20,000):** In 2018, Archway received a $10,000 CDBG for the same Family Services at Arapahoe Green Townhomes project. Although HCDS staff is in support of the Archway Housing Family Services project, given the limited funds available to public service projects (capped at 15% of the grant) and the overall availability of similar supportive services offered throughout the County via non-profits and faith-based organizations, HCDS staff is not recommending this project for CDBG funding.

2. **Brothers Redevelopment, Inc. – Housing Counseling ($10,000):** Arapahoe County HCDS funds a Housing Specialist position, which handles similar functions as the Housing

Counseling project. Since Arapahoe County HCDS now has a dedicated Housing Specialist position, staff recommends continuing to support our in-house position to meet housing information and assistance needs. Brothers Redevelopment will also be receiving CDBG funds for homeowner rehab projects through the County and has also recently received HOME and CDBG funds for a new affordable housing development, Paris Street Apartments.

**Links to Align Arapahoe**
CDBG funds link to Align Arapahoe in each of the three goals, Service First, Fiscal Responsibility and Quality of Life. By design, the CDBG program and our funding decisions start with analyzing the needs of the community and providing goods, services and housing that are consistent with those needs of our residents and communities. Through our funding awards, Arapahoe County is demonstrating a commitment to providing quality services to our residents. By awarding CDBG funds to entities (municipalities, non-profits and affordable housing developers) who complete community development projects, Arapahoe County is making a responsible fiscal impact that addresses the needs of our communities and residents and demonstrates our role as good stewards of public funds. The overall goal of the CDBG program is to develop viable communities and support low- and moderate income residents, thereby improving our residents’ overall quality of life.

**Alternatives**
The BOCC may recommend an alternative distribution of funds.

**Fiscal Impact**
The CDBG and HOME programs are entitlement programs awarded and distributed by the Department of Housing and Urban Development. Therefore, the allocation and use of these funds will not impact Arapahoe County general funds.

**Concurrence**

**Attorney Comments**

**Reviewed By:**
- Jeremy Fink, Community Development Administrator
- Liana Escott, Community Development Administrator
- Linda Haley, Housing and Community Development Division Manager
- Don Klemme, Community Resources Department Director
- Janet Kennedy, Finance Department Director
- Tiffanie Bleau, Assistant County Attorney
2019 Arapahoe County Community Development Block Grant (CDBG) & HOME Investment Partnership (HOME) Projects

Summary of Recommended Projects for 2019

Prepared By:
Arapahoe County
Community Resources Department
Housing & Community Development Services Division Staff
1690 W. Littleton Blvd., Suite 300
Littleton, CO 80120

January, 2019

This report contains a summary of the recommended projects for use of 2019 Arapahoe County and City of Centennial Community Development Block Grant (CDBG) funds, as well as recommended projects for use of 2019 HOME funds. Each project includes a brief background, project description, funding request, funding recommendation, projected number of persons served, community priority level, project budget, funding sources, national objective, and national outcome.
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Background: Arapahoe County Housing & Community Development Division is permitted by HUD program regulations to allocate up to 20% of the CDBG award and up to 10% of the HOME award on eligible program administration costs. The current agreement and contract with the City of Centennial to administer the City of Centennial CDBG entitlement funds allows the County to allocate up to 18% of the Centennial CDBG award on eligible program administration costs.

Project Description: Arapahoe County Housing & Community Development Services (HCDS) staff will allocate 20% of Arapahoe County CDBG funds, 18% of City of Centennial CDBG funds, and 10% of Arapahoe County HOME funds for eligible program administration costs from the 2019 HUD Entitlement Award. Administration funds include eligible expenses consistent with program regulations. The actual amounts will be determined once the 2019 entitlement awards are announced. In order to provide estimates on the amount of funds allocated to administration costs, level funding from 2018 to 2019 is used as a base projection. Any increase or decrease to the actual CDBG and HOME entitlement award will be reflected accordingly based on the aforementioned percentages.

Projected Amounts:

Arapahoe County CDBG Administration $231,693 (20% of County Entitlement)

Arapahoe County-City of Centennial CDBG Administration: $66,978 (18% of City Entitlement)

Arapahoe County HOME Administration $75,699 (10% of Entitlement)
Background: Emergency home repairs can be a stressful situation for any homeowners, but it presents a more daunting scenario for low to moderate income homeowners without the financial means to adequately address vital repairs and replacements. Based on the age of the housing stock in many Arapahoe County communities, repairing and replacing expensive components of a home are becoming more frequent. Residents owning and occupying older single family homes in many communities have expressed a need and desire for financial support to assist with the high cost of things like replacing main sewer lines and other vital components and appliances. The immediate and urgent need to replace a home’s main sewer line can be upwards of $8,000 to $15,000, which can be out of reach, financially, for many homeowners. Providing financial support to assist with these emergency repairs and replacements will ensure residents can remain housed in a safe and healthy environment without taking on, or leveraging debt and other resources needed to age in place in the comfort and familiarity of their own home.

Project Description: Arapahoe County Housing and Community Development Services (HCDS) Staff is proposing to establish an emergency homeownership assistance program to provide financial assistance to low to moderate income (LMI) residents (up to 80% Adjusted Median Income (AMI)) to address specific eligible repair and/or replacement projects. The eligible items will address basic adequate housing standards and health and safety issues with a primary focus on sewer line repairs and replacements, but will also include vital home components that meet program eligibility requirements like HVAC systems (boilers and furnaces), water heaters, and plumbing and electrical systems. The primary intent of the proposed project is to provide assistance for sewer line repairs and replacements from single family homes to city main lines, but additional emergency repairs/replacements will also be eligible on a case-by-case basis. The proposed project is not specifically limited, or named a sewer line repair and replacement project, so additional emergency services may be provided when the need and circumstances align with program eligibility.

Amount Requested: $200,000 ($100,000 each from the County and Centennial)
Amount Recommended: $200,000 (Full Funding)

Number of Persons Served (County): 20 Households
Number of Persons Served (Centennial): 10 Households
Priority Need: High – Direct Homeownership Assistance – Rehab

Project Budget: $200,000
Funding Sources: CDBG – County & Centennial

National Objective Category: Provide Decent Affordable Housing
National Outcome Category: Affordability
ARAPAHOE COUNTY WEATHERIZATION
ENERGY EFFICIENCY HOME IMPROVEMENT PROGRAM

Background: The Weatherization Division provides income-eligible households with free conservation measures to help them conserve energy and save money on heating and cooling bills. Weatherization can improve the comfort of a home by helping to moderate indoor temperatures during the changing seasons. Families who have weatherized their homes estimate that they save anywhere from 10 to 30% on their energy usage. The goal of the Energy Efficiency Home Improvements project is to provide energy conservation, and health and safety improvement to older homes of low- to moderate-income residents. Funding this request will ensure this project continues in 2019.

Project Description: At no cost to clients, an estimated ten households will receive:
1. Energy Audit: Free energy audit of the home to identify conservation measures that will make the home more energy efficient.
2. Work Plan: Based on the information obtained during the audit, a work plan is created of services that will offer the best long-range benefits to make the home more energy-efficient and produce cost-savings.
3. Weatherization: Technicians will come to the home and provide weatherization services that may include: sealing major air leaks; adding insulation to attics, walls and crawl spaces; performing health and safety assessments on furnaces and water heaters; replacing appliances with high efficiency appliances; and installing high-efficiency compact fluorescent light bulbs.
4. Education: Information on steps that can be taken to conserve more energy in all seasons.
5. Inspection: Once the work is complete, a final energy audit will take place to determine the impacts of the installed energy conservation measures.

The Colorado Energy Office's policies and guidelines will provide the basis for determining the energy conservation services and health & safety repairs the project will provide to each household. Our primary goal, however, is to ensure that the older housing stock of low to moderate income residents receive the maximum benefit of all cost-effective energy conservation measures, which may require electrical repairs and service panel upgrades.

In addition to receiving the aforementioned services, an estimated three to five households may also receive rooftop solar photovoltaic (PV) systems.

Amount Requested: $75,000 (100% of Project Budget)
Amount Recommended: $75,000 (Full Funding)

Number of Persons Served (County): 10 Households
Number of Persons Served (Centennial): 4 Households
Priority Need: High – Direct Homeownership Assistance – Energy Efficiency Improvements

Project Budget: $75,000
Funding Sources: CDBG

National Objective Category: Provide Decent Affordable Housing
National Outcome Category: Affordability
Background: Brothers Redevelopment, Inc. (BRI) was established in 1971 to provide safe, affordable, accessible housing and housing services for Colorado’s low-income, elderly and disabled residents. BRI has worked with countless agency, supporters and volunteers to serve nearly 90,000 households across Colorado. In 1981 BRI was certified by the U.S. Department of Housing and Urban Development as a comprehensive housing counseling agency. Following certification BRI has continued to promote, preserve and protect homeownership. Brothers Redevelopment, Inc. BRI has numerous housing programs, including: Home Modification and Repair, Paint-A-Thons, Neighborhood Caretakers program, asset management of 576 affordable housing units, construction and development of affordable housing, and housing counseling for homebuyers, default mortgages (foreclosures), and reverse mortgage counseling. Arapahoe County has funded BRI housing programs in the past, including the Help for Homes and Home Modification and Repair programs, and funding this request will continue the ongoing partnership.

Project Description: BRI’s Housing Modification and Repair (HMR) project will make home repairs, free of charge, for low-income residents that cannot afford to pay the cost of market-rate repairs. Since low-income homeowners often delay, or altogether forgo, home repairs in favor of other pressing needs, the services offered by BRI help to address this issue, enabling homeowners to spend money on other important costs beside home repairs. The 2019 application has identified three target activities: Help for Homes, Ramps and Rails, and Paint-A-Thon. The Help for Homes project will provide roughly 5 families with exterior and interior repairs that improve in home health and safety for clients. The Paint-A-Thon, with the help of sponsors and volunteers, will paint roughly 5 homes of income-qualified senior and disabled homeowners, with an average painting cost that can exceed $5,000. The Ramps and Rails program will assist roughly 5 low-to-moderate income seniors with mobility and accessibility improvements like wheelchair ramps, handrails, widening doorways and other improvements that meet the client’s needs.

Amount Requested: $100,000 (75% of Project Budget)
Amount Recommended: $100,000 (Full Funding)

Number of Persons Served (County): 15 Households
Number of Persons Served (Centennial): 5 Households
Priority Need: High – Direct Homeownership Assistance - Rehab

Project Budget: $133,333
Funding Sources: General Funds, Grants, Fundraising and CDBG

National Objective Category: Provide Decent Affordable Housing
National Outcome Category: Affordability
ENERGY EFFICIENT ENGLEWOOD (E3)

Background: The City of Englewood receives a $135,000 set-aside in CDBG funds annually, as established by County Policy, of which $20,250 can be allocated to a Public Service project; Public Service projects are capped at 15% of the annual grant award. The City of Englewood has requested $115,000 be awarded to the Energy Efficient Englewood (E3) program and $20,000 to be allocated towards Family Tree, House of Hope staff costs. The City of Englewood Energy Efficient Englewood (E3) program has been supported with CDBG funds for many years and is currently using a 2018 grant of $115,000 to provide grants to income-qualified homeowners for energy efficiency improvements.

Project Description: Energy Efficient Englewood (E3) is designed to improve energy efficiency by providing grants of up to $8,000 to low and moderate income homeowners. The grants focus on work items that qualify for federal tax credits or other state and local rebate programs, such as: Energy Star appliances, water heaters, furnaces/boilers, windows, insulation, roofing, siding, and refrigerators. The grant requires a 20% match from the homeowner, or secured with a declining deed of trust on the property that is to be forgiven over a five-year period. The entire city is designated as the target area, and eligible applicants must be at or below 80% of the area median income. The 2019 request/application will utilize CDBG funds in the same manner as previous years, awarding grants to income-qualified homeowners within city limits. The project is anticipated to serve roughly 12 homeowners during the course of the grant year, which will provide needed homeowner improvements and preserve the affordable housing stock in the city of Englewood and Arapahoe County.

Amount Requested: $115,000 (73% of Project Budget)
Amount Recommended: $115,000 (Full Funding) City of Englewood Set-Aside

Number of Persons Served (County): 12
Priority Need: High – Direct Homeownership Assistance - Rehab

Project Budget: $156,702
Funding Sources: CDBG and Organizational Funding

National Objective Category: Provide Decent Affordable Housing
National Outcome Category: Affordability

DBG PROPERTIES
RANGEVIEW APARTMENTS

Background: Developed by DBG Properties LLC (DBG), Range View Apartments will consist of 220 units for families earning at or below 60% AMI in 10 new 3-story apartment buildings in northeast Aurora. Range View will include 100 one-bedroom, 78 two-bedroom, and 42 three-bedroom apartments. Average unit sizes are as follows: one-bedroom – 656 sf, two-bedroom/one bathroom – 850 sf, two-bedroom/two-bathroom – 950 sf, and three-bedroom/two-bathroom – 1,100 sf. The property is currently an unimproved vacant in-fill site located in the Sable Altura Chambers neighborhood. Range View is located within a mile of the Anschutz Medical Campus and the new Department of Veterans Affairs medical center scheduled to open later this year.

Project Description: Funding will be used for the acquisition costs of the property, located at the NW corner of Montview Blvd and Sable Blvd. in Aurora, CO 80011.

Amount Requested: $200,000 (.5% of Project Budget)
Amount Recommended: Up to $200,000

Number of Persons Served (County): 220 Households
Priority Need: High – Affordable Housing

Project Budget: TBD
Funding Sources: HOME, LIHTC

National Objective Category: Provide Decent Affordable Housing
National Outcome Category: Affordability

PRENTICE PLACE LOFTS, LP
**PRENTICE PLACE LOFTS APARTMENTS**

**Background:** Prentice Place Lofts Apartments is a 104 unit affordable housing complex in Greenwood Village at 8300 E. Prentice Avenue (the only multifamily affordable housing project in Greenwood Village). The project utilized Colorado Housing and Finance Authority (CHFA) 4% Low Income Housing Tax Credit (LIHTC) in 2003. Twenty-four of the units are occupied by residents whose income is at, or below 40% of the area median income (AMI) and eighty of the units are occupied by residents at, or below 50% of the AMI. The rents are limited based on income and are current range from $675-$843 for 1 bedroom, $810-$1,012 for 2 bedrooms, and $935-$1,168 for 3 bedrooms. The restrictions on rent have limited the money available for operating and maintenance costs and the grant application was made to assist with the replacement of water heaters and in-unit washer/dryer sets.

**Project Description:** Prentice Place Lofts, LP has requested CDBG funding to replace water heaters and washer/dryer sets in each of the 104 units. The rent limits on each unit have limited the resources for operating costs and without any assurances of future rent increases, the organization is requesting assistance to cover the costs of replacing these items. Arapahoe County HCDS staff is recommending we provide up to $150,000 in CDBG assistance to partially support the replacement of the water heaters, assuming Prentice Place can provide the remaining funds needed to purchase and install the water heaters. The estimate provided would require Prentice Place to contribute roughly $198,000 to the overall project cost. HCDS staff supports the effort to ensure this affordable housing remains affordable, preserving the 40% and 50% AMI units that provide 104 households with safe affordable housing.

**Amount Requested:** $498,000 (100% of Project Budget)
**Amount Recommended:** Up to $150,000 (Partial Funding)

**Number of Persons Served (County):** 104 Households, Roughly 170 Persons
**Number of Persons Served (Centennial):** 0
**Priority Need:** High – Affordable Housing - Preservation of Existing Housing Stock

**Project Budget:** $498,000
**Funding Sources:** CDBG

**National Objective Category:** Provide Decent Affordable Housing
**National Outcome Category:** Sustainability

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**CITY OF LITTLETON**

**S. HICKORY ST SIDEWALK RECONFIGURATION**
Background: The City of Littleton receives a $135,000 set-aside in CDBG funds annually, as established by County Policy, of which $20,250 can be allocated to Public Service projects and the remainder, $114,750, can be allocated toward a public facility/public infrastructure project. Public Service projects are capped at 15% of the annual grant award. City of Littleton has requested $114,750 be allocated to S. Hickory Street sidewalk reconstruction project that will improve the overall public infrastructure, installing ADA compliant sidewalks that remove existing barriers that restrict the mobility or and accessibility to elderly and handicapped persons.

Project Description: City of Littleton has requested $114,750 in CDBG funds to reconfigure the sidewalk along S. Hickory Street from W. Prentice Street to W. Berry Avenue, which is in Census Tract 66.01. The project would reconfigure the existing street/sidewalk to widen the sidewalk to five feet and install ADA compliant curb ramps. The reconfiguration of the sidewalks would provide the low- to moderate-income neighborhood with a more complete and safe public infrastructure that is usable by all residents, regardless of their mobility and satisfy citizens’ requests for improvements in this area.

Amount Requested: $114,750 (100% of Project Budget)
Amount Recommended: $114,750 (Full Funding City of Littleton Set-Aside)

Number of Persons Served (County): 1,440
Priority Need: High – Public Facilities and Improvements – Streets & Sidewalks

Project Budget: $114,750
Funding Sources: CDBG

National Objective Category: Create Suitable Living Environments
National Outcome Category: Availability/Accessibility
Background: South Metro Housing Options (SMHO), formerly Littleton Housing Authority, provides affordable, quality housing, which is responsive to community needs, and upholds the ethical stewardship of public funds and assets. SMHO also provides a stepping-stone toward self-sufficiency and promotes dignity, diversity and individuality. The mission statement of SMHO is “South Metro Housing Options seeks to strengthen our community by creating opportunities for diverse housing alternatives.” South Metro Housing Options is currently exploring opportunities to relocate their program facility within the City of Littleton to better accommodate staff and program needs and also provide for space to grow and potentially accommodate likeminded non-profits and service agencies that correspond with their resident’s needs. SMHO is intending on submitting an application that will to assist with the costs of potential facility improvements at their new location.

Project Description: At the present time, SMHO is proactively exploring all options for a new administration building and has reached out to Arapahoe County HCDS staff to discuss options for assistance and expressed their intent to apply for funding to support the renovation of the new building. Based on the timing of the potential acquisition and renovation, HCDS staff is recommending Arapahoe County set aside funding to assist with their new facility renovations that will accommodate their needs. As soon as more details emerge, SMHO will submit a formal application for evaluation, but at the present time we are recommended we award the recommended funds as a placeholder for this project.

Amount Requested: TBD (% of Project Budget TBD)  
Amount Recommended: $150,000 (Full Funding)

Number of Persons Served (County): TBD  
Number of Persons Served (Centennial): 0  
Priority Need: High – Public Facility and Infrastructure – Affordable Housing

Project Budget: TBD  
Funding Sources: CDBG & TBD

National Objective Category: Provide Decent Affordable Housing  
National Outcome Category: Sustainability

TLC MEALS ON WHEELS
NEW PROGRAM FACILITY IMPROVEMENTS

Background: TLC Meals on Wheels, formerly called Town of Littleton Cares, is a self-governed, private, non-profit 501(C) (3) dedicated to “driving away hunger in South Metro Denver…one meal at a time since 1965.” TLC Meals on Wheels prepares hot lunches each day and volunteers deliver them to clients in Arapahoe County and southeast Jefferson County. The organization’s mission is “to enrich the lives of seniors and others by providing nutritious meals and services that promote dignity, well-being, and independence.” The core operation is to prepare and deliver meals to seniors and persons with disabilities, but an auxiliary operation is to provide nonperishable groceries on a monthly basis to those clients in greatest need, as well as offer additional products and services when available. TLC Meals on Wheels has a long-standing program in Arapahoe County, which has received CDBG funding the past few years. TLC is in the process of submitting an application that will be considered for funding from both Arapahoe County and the City of Centennial to help offset the costs of relocating to a new facility, including anticipated rehab of the new location to meet their needs (commercial kitchen). TLC Meals on Wheels is currently occupying space at the Ames Elementary School that was not being used by Littleton Public Schools (LPS). However, LPS is planning to reopen Ames Elementary and will require TLC to find a new program facility.

Project Description: At the present time, TLC Meals on Wheels is proactively exploring all options for relocating their facility, and because of the urgency, TLC staff reached out to Arapahoe County HCDS staff to discuss options for assistance and expressed their intent to apply for funding to support their new program facility. Based on the timing of the upcoming move and the urgency for not severely impacting and disrupting services, HCDS staff is recommending Arapahoe County and the City of Centennial set aside funding to assist with their new program facility and renovations that will accommodate their needs. As soon as more details emerge, TLC Meals on Wheels will submit a formal application for evaluation, but at the present time we are recommended we award the recommended funds as a placeholder for this project.

Amount Requested: TBD (% of Project Budget TBD)
Amount Recommended: Up to $350,000 ($100,000 County & $250,000 Centennial)

Number of Persons Served (County): 618
Priority Need: High – Public Facilities & Senior & Health Services

Project Budget: TBD
Funding Sources: CDBG & Organization Funds (Capital Campaign)

National Objective Category: Create Suitable Living Environments
National Outcome Category: Availability/Accessibility

ARAPAHOE COUNTY HOUSING & COMMUNITY DEVELOPMENT
EMERGENCY RENT/MORTGAGE ASSISTANCE

Background: Requests for rental assistance payments have risen over the years and our Housing Specialist position within Arapahoe County HCDS fields more requests for rental assistance than funding is available. Because of the rising housing costs and the associated increase in the number of residents paying more than 30% of their income on housing, HCDS staff is recommending providing additional emergency rent assistance to our Housing Specialist to administer. HCDS will continue to support the Integrated Family Community Services (IFCS) homeless prevention services project that also provides rental assistance, which will provide more than one outlet for rental assistance. The proposed in-house project will also provide mortgage assistance if necessary, which is not provided by IFCS. Combined, these two programs will address a growing community problem and need and provide additional supportive services to further address housing related relief.

Project Description: The purpose of this project is to provide in-house emergency rent and mortgage assistance to low and moderate income (at, below 80% AMI) Arapahoe County residents who are struggling to pay their rent or mortgage, and especially those facing possible eviction due to their inability to pay rent. This program seeks to assist Arapahoe County residents currently housed in order to prevent homelessness. Studies have shown that it’s more cost-effective to assist currently housed persons with rental assistance, with the goal of remaining housed, than the alternative of providing services after becoming homeless. The requested Arapahoe County CDBG funding will be administered by our HCDS staff, particularly our Housing Specialist to provide additional rental assistance beyond the scope and income limits of our current program.

Amount Requested: $20,456 (100% of Project Budget)
Amount Recommended: $20,456 (Partial Funding)

Number of Persons Served (County): 20 Households
Number of Persons Served (Centennial): 4 Households
Priority Need: High – Subsistence Payments

Project Budget: $20,456
Funding Sources: CDBG

National Objective Category: Provide Decent Affordable Housing
National Outcome Category: Affordability
BIG BROTHERS BIG SISTERS OF COLORADO
MENTOR 2.0 HIGH SCHOOL MENTORING PROGRAM

Background: Big Brothers Big Sisters has supported high-quality mentoring relationships between children and adult volunteers for 97 years. The mission of Big Brothers Big Sisters of Colorado is to provide children facing adversity with strong and enduring, professionally supported one-to-one relationships that change their lives for the better, forever. The organization will utilize CDBG funds to expand and deliver the Mentor 2.0 program to students at Sheridan High School (SHS) and Englewood High School (EHS). The majority of students from both schools are from low-income families – 90% of students at SHS and 51% of students at EHS are eligible for free or reduced price school lunch, which is significantly higher than the state average of 37%. In addition, many Sheridan students will be first generation high school graduates and college attendees. The Mentor 2.0 program at SHS and EHS was launched in 2015 and 2018, respectively and is expected to serve 345 students in 2019.

Project Description: The Mentor 2.0 program is a school-based technology-enhanced one-to-one mentoring program for high school students in low-income communities. The purpose of the program is to empower students from low-income communities to graduate high school, succeed in college, and achieve their ambitions. Students in the Mentor 2.0 are matched in 10th grade with college-educated volunteer mentors, and the mentoring relationship continues through high-school graduation. Throughout high school, students work with their mentor one-on-one, in-person and online, to develop strong personal relationships, nurture a college aspiration, navigate the college application process and build critical skills that lead to college success. Big Brothers Big Sisters anticipates serving roughly 345 students during the 2019-2020 school year at SHS and EHS. Arapahoe County CDBG funds will assist Big Brothers Big Sisters with the staffing costs needed to properly administer the Mentor2.0 program at SHS and EHS and achieve the County goal of providing support and funds to youth services that support academic success.

Amount Requested: $30,000 (7.9% of Project Budget)
Amount Recommended: $30,000 (Full Funding)

Number of Persons Served (County): 345
Number of Persons Served (Centennial): 0
Priority Need: High – Youth Services to Support Academic Success

Project Budget: $379,136
Funding Sources: Corporate and Foundation Grants, CDBG

National Objective Category: Create Economic Opportunities
National Outcome Category: Availability/Accessibility

DOCTORS CARE
CONNECTION TO HEALTH COVERAGE AND HEALTH CARE INITIATIVE
**Background:** Doctors Care provides access to affordable healthcare, through a coalition of health care providers, to the medically underserved in South Metro Denver. Doctors Care is a private, nonprofit organization established to provide accessible medical services and improve the health of low-income residents of Arapahoe, Douglas and Elbert counties. The program offers medical care through an extensive network of physicians and hospitals who agree to treat eligible patients at significantly reduced fees. Doctors Care is then able to pass along those savings onto its low-income patients via a sliding-fee scale. Approximately fifty-four percent of Doctors Care patients live in Arapahoe County.

**Project Description:** The City of Littleton has requested $20,250 of their entitlement funds be awarded to Doctors Care – Connection to Health Coverage and Health Care Initiative. Funding will be used to offer a total of 1,400 hours of services between certified Health Coverage Guides and trained Patient Navigators in providing assistance to a total of roughly 325 Arapahoe County residents. Gaining health coverage, along with navigation support leads to patient self-empowerment and to more preventative care, which results in a healthier individual. Health Coverage Guides provide one-on-one assistance with enrollment in either Medicaid or a subsidized plan on Connect for Health Colorado. Clients are also provided services to assist them in identifying and overcoming barriers to accessing health care, e.g. finding a primary care physician and understanding insurance coverages, terminology and billing. In summary, this project provides health care support and guidance to underserved residents of Arapahoe County with the underlying goal of increasing access to affordable health care.

**Amount Requested:** $25,000 (12.5% of project costs)
**Amount Recommended:** $20,250 – (Partial Funding - City of Littleton Set-Aside)
**Number of Persons Served (County):** 325
**Priority Need:** High – Health Services

**Project Budget:** $200,000
**Funding Sources:** General and Operating Funds, CDBG

**National Objective Category:** Create Suitable Living Environments
**National Outcome Category:** Availability/Accessibility

FAMILY PROMISE OF GREATER DENVER
HOME PROGRAM MANAGER
Background: Family Promise of Greater Denver is a 501(c)(3) non-profit organization, independently affiliated with a national organization founded in 1988 and comprised of 171 affiliates in 41 states (www.familypromise.org). This model brings diverse communities together to address family homelessness by providing shelter and hospitality in church facilities. Family Promise of Greater Denver began serving homeless families in November of 1997 with ten host congregations and four support congregations. Currently, there are two rotations with 22 host congregations, 42 support congregations and 2 civic groups. The mission of Family Promise of Greater Denver is “to enable an interfaith and community response to homeless families by providing shelter, meals, comprehensive assistance and encouragement toward self-reliance in an atmosphere of warmth and hospitality.” Family Promise utilizes various day sites to provide case management, referrals, counseling, housing and employment assistance at various shelter locations to provide meals, evening and overnight support and transportation to and from their locations.

Project Description: Family Promise will be awarded separate Arapahoe County Home Investment Partnership Act (HOME) funds for a Tenant Based Rental Assistance (TBRA) program. The CDBG funds requested will partially fund a HOME Program Manager, who will work with landlords to secure housing for families and then provide case management to those families for the duration of time they are eligible for the TBRA program. The end goal is for the family to be self-sufficient at the conclusion of their rental assistance program. The major obstacle Family Promise families now face is affordable housing. By combining TBRA funding and Case Management, this project will help foster a better relationship between clients and Family Promise, beyond the typical sixty day program, providing a better opportunity for families to achieve self-sufficiency.

Amount Requested: $15,000 (59% of Project Budget)
Amount Recommended: $15,000 (Full Funding)

Number of Persons Served (County): 6 Households
Number of Persons Served (Centennial): 0
Priority Need: High – Homeless Services

Project Budget: $22,500
Funding Sources: CDBG

National Objective Category: Provide Decent Affordable Housing
National Outcome Category: Availability/Accessibility

FAMILY TREE, INC.
HOUSE OF HOPE STAFFING
**Background:** For over three decades, Family Tree has provided innovative, life-changing services designed to end child abuse, domestic violence and homelessness. The mission of Family Tree “is to help people overcome child abuse, domestic violence and homelessness to become safe, strong and self-reliant.” House of Hope, a 24-hour residential shelter located in Englewood, opened in 2001 to provide homeless female-headed families of Arapahoe County with safe shelter and a broad range of services. The shelter and case management enables residents to stabilize their housing situation while learning skills that will assist them in becoming self-sufficient. House of Hope accommodates up to 35 women and children at any given time, with a targeted stay of 90 days, providing families with safe and secure shelter as they pursue long-term affordable housing.

**Project Description:** The City of Englewood has requested $20,000 of their set-aside be allocated to Family Tree - House of Hope Staffing. House of Hope provides client-centered case management to help families meet their self-sufficiency goals and rely heavily on staff to assist clients with meeting those goals. Case managers are responsible for interviews and needs assessments, which help the case managers develop a collaborative plan for self-sufficiency. In addition, the case manager provides ongoing support and guidance focused on employment, housing and other pressing needs. The request for 2019 funds will partially support the current staff position of a full-time case manager. By providing a full-time case manager, House of Hope is able to support an average of 35 persons per night with coordinated services that help stabilize families and move them toward self-sufficiency faster. Because case management services are available 24 hours a day, residents have more opportunity to address pressing needs and issues as they arise, and their presence, day and night, provides an added level of supervision and security. Case managers are an integral component of the services offered by Family Tree at House of Hope and funding this request will ensure the case manager position will be staffed in 2019.

**Amount Requested:** $41,298 (8% of project budget)
**Amount Recommended:** $20,250 (Partial Funding - City of Englewood Set-Aside)

**Number of Persons Served (County):** 70
**Priority Need:** High – Homeless Services

**Project Budget:** $517,073
**Funding Sources:** Organizational Funding & CDBG

**National Objective Category:** Provide Decent Affordable Housing
**National Outcome Category:** Availability/Accessibility
HOMELESS PREVENTION

Background: Inter-Faith Community Services (IFCS) provides basic human services and enrichment programs to low- to moderate-income residents using community resources. The organization strives to support its clients in every phase of their climb to self-sufficiency and success. In doing so, IFCS operates under the philosophy of “a hand up, not a hand out,” which is demonstrated by staff respecting the dignity of each client. One of IFCS’s main goals is homeless prevention and the organization utilizes a number of programs to address this issue, including financial assistance and transitional and off-site housing. Although the organization may be best known for food and clothing banks, it offers a wide-range of services and programs that assist with everything from children clothing and school supplies to senior programs that assist with medical expenses and grocery shopping. IFCS has been at the forefront of community based efforts to address unmet basic human needs in the South Metro Denver since 1964, becoming the largest emergency and continual support system in South Metro Denver.

Project Description: The purpose of this project is to provide emergency rent assistance to extremely low-income and very low-income Arapahoe County residents who are struggling to pay rent and/or facing eviction. This program seeks to assist Arapahoe County residents currently housed in order to prevent homelessness. Studies have shown that it’s more cost-effective to assist currently housed persons with rental assistance, with the goal of remaining housed, than the alternative of providing services after becoming homeless. With funds from the State of Colorado’s Homeless Prevention Activities Program (HPAP), FEMA’s Emergency Food and Shelter Program (EFSP), and the requested Arapahoe County CDBG, Integrated hopes to keep approximately 100 Arapahoe County households housed in 2019.

Amount Requested: $35,000 (46% of Project)
Amount Recommended: $35,000 (Full Funding)

Number of Persons Served (County): 100 (33 Households)
Priority Need: High – Subsistence Payments

Project Budget: $75,765
Funding Sources: Organizational Funding, CDBG, HPAP, EFSP

National Objective Category: Provide Decent Affordable Housing
National Outcome Category: Affordability

PROJECT ANGEL HEART
HOME DELIVERED MEALS

**Background:** For over 20 years, Project Angel Heart (PAH) has been preparing and home-delivering individually modified meals, free of charge, to people living with life-threatening illnesses. While proper nutrition is important to everyone, it is absolutely critical for those living with life threatening illness, because they often have limited ability to absorb nutrients, decreased appetites, nausea, decreased energy and other complications. While poor and improper nutrition can be catastrophic for patients, balanced nutritious meals can provide the energy and response needed to battle illnesses. Because of this dichotomy, PAH is dedicated to promoting the health, dignity and self-sufficiency of people living with life-threatening illnesses with care and compassion. Project Angel Heart provides nutrient-dense, medically appropriate meals, modified as necessary to meet diagnosis-based dietary restrictions. Project Angel Heart’s singular goal is to improve their clients’ nutritional status, thereby strengthening their ability to fight their disease and improve their quality of life.

**Project Description:** The proposed 2019 project providing home-delivered meals in Arapahoe County is a continuous and ongoing project that has received CDBG funds in previous years. Each week meals are prepared and packaged in-house, and a week’s worth of frozen meals are delivered on Saturday to each client’s home by volunteers. As previously noted, the meals are provided free of charge. All meals are individually tailored to ensure they meet client’s needs and restrictions. No other meal program in Colorado is able to accommodate medically necessitated diet restrictions, making PAH a valuable public service provider. The 2019 project is projected to serve 170 Arapahoe County residents living with life-threatening illness, alleviating barriers to accessing and preparing healthy food that meets their needs and dietary restrictions.

**Amount Requested:** $62,000 (10% of Project)
**Amount Recommended:** $40,000 (Partial Funding – County & Centennial Split)

**Number of Persons Served (County):** 177
**Number of Persons Served (Centennial):** 42
**Priority Need:** High – Health Services

**Project Budget:** $620,845
**Funding Sources:** Organizational Funding & CDBG

**National Objective Category:** Create Suitable Living Environments
**National Outcome Category:** Availability/Accessibility
Background: The Senior Hub, Inc. is a senior services agency offering support and referrals to older adults primarily in the North Denver Metro area, but also serving seniors in Aurora and the rural eastern I-70 corridor. The mission of The Senior Hub “is to advance the quality of life for older adults through advocacy, community partnerships and a variety of direct services planned to sustain an independent, healthy aging experience.” Senior Hub has a long-standing program in rural Arapahoe County, which has received CDBG funding the past few years. The funding request will enable the organization to continue serving rural Arapahoe County residents.

Project Description: The Senior Hub’s Rural Meals on Wheels program provides nutritious meals to, and regular monitoring of, homebound older adults in rural Arapahoe County. The program helps maintain and improve the nutritional levels of rural older adults in Bennett, Strasburg, Watkins, Byers and Deer Trail. Meals are subsidized for low-income persons when grant funding permits. The Rural Meals on Wheels program is the only such program meeting the needs of older adults in these communities. Volunteers deliver frozen meals once a week and an alternative “Market Basket” is an available option, which provides 10 frozen meals plus fresh fruits and vegetables, milk, bread, cereals, dried fruits, crackers, peanut butter and canned goods. In addition to providing meals and food, the organization responds to other client needs as they are identified. One of the additional benefits of the program is the human interaction and relationships that build between clients and volunteers delivering meals. The 2019 request for funding is anticipated to serve 60 rural Arapahoe County clients.

Amount Requested: $16,500 (44% of Project)
Amount Recommended: $16,500 (Full Funding)

Number of Persons Served (County): 60
Number of Persons Served (Centennial): 0
Priority Need: High – Senior Services

Project Budget: $37,250
Funding Sources: Grants & CDBG

National Objective Category: Create Suitable Living Environments
National Outcome Category: Availability/Accessibility
Background: Sunshine Home Share Colorado is a standalone non-profit founded to address the needs of seniors by helping them affordably age-in-place. The program is designed to be mutually beneficial to the home provider and home seeker. The Sunshine Home Share model was developed based on the National Home Sharing Association Best Practices Manual. The program would utilize existing housing stock to create additional units of affordable rental housing that benefits the senior homeowner looking to minimize the cost of remaining in their existing homes and continuing to age-in-place, as well as the senior home seeker looking to access affordable housing and contribute to the needs of the home provider. Similar Home Share projects are being successfully implemented in other U.S. cities and have demonstrated the potential for a cost-effective solution to creating immediate affordable housing.

Project Description: The Sunshine Home Share Expansion project would provide the financial resources needed to successfully implement the Home Share project, including the staffing costs associated with the application and thorough screening process, as well as ongoing case management and supportive services. Sunshine Home Share staff recently completed a year-long demonstration project to test and refine the program parameters and logistics for matching home providers and home seekers. This project will make appropriate home provider and home seeker matches in Arapahoe County in conjunction with providing supportive services that are mutually beneficial and address a major need in the community. The average amount of social work staff time for a Sunshine Home Share match ranges between 14-20 hours, which creates a very cost-effective alternative to new tax credit affordable housing development. Through community collaborations and partnerships, this project will increase community access to affordable housing by utilizing existing housing stock and the needs of seniors wanting to age in place and provide additional supportive services.

Amount Requested: $16,000 (10% of Project)
Amount Recommended: $10,000 (Partial Funding)

Number of Persons Served (County): 145
Number of Persons Served (Centennial): 20
Priority Need: High – Affordable Housing & Senior Services

Project Budget: $160,000
Funding Sources: Grants & CDBG

National Objective Category: Provide Decent Affordable Housing
National Outcome Category: Availability/Accessibility
Background: TLC Meals on Wheels, formerly called Town of Littleton Cares, is a self-governed, private, non-profit 501(C)(3) dedicated to “driving away hunger in South Metro Denver…one meal at a time since 1965.” TLC Meals on Wheels prepares hot lunches each day and volunteers deliver them to clients in Arapahoe County and southeast Jefferson County. No one is restricted from receiving meals due to financial status, but the recommended fee is $4 per meal, or $20 per week. The organization’s mission is “to enrich the lives of seniors and others by providing nutritious meals and services that promote dignity, well-being, and independence.” As mentioned, the core operation is to prepare and deliver meals to seniors and persons with disabilities, but an auxiliary operation is to provide nonperishable groceries on a monthly basis to those clients in greatest need, as well as offer additional products and services when available. TLC Meals on Wheels has a long-standing program in Arapahoe County, which has received CDBG funding the past few years. The funding request will ensure this program continues in 2019.

Project Description: CDBG funds reimburse TLC Meals on Wheels for groceries purchased to prepare lunches for low- and moderate-income clients living in Centennial, Englewood, Greenwood Village, Littleton, Sheridan, and surrounding areas within western Arapahoe County (west of I-25). TLC Meals on Wheels delivers hot, nutritious meals to home bound elderly and disabled individuals. This service helps people remain living independently in the security and familiarity of their own home. With pro bono guidance from a registered dietician, TLC’s kitchen staff prepares meals that are nutritious and appropriate to the health needs of seniors. Roughly 96,000 meals will be provided to seniors and homebound residents in western Arapahoe County during the grant year with the goal of a decreased incidence of food insecurity and a decreased incidence of loneliness and depression in the senior home-bound population.

Amount Requested: $40,000 (5.7% of Project)
Amount Recommended: $40,000 (Full Funding - City of Centennial Funds)

Number of Persons Served (County): 618
Number of Persons Served (Centennial): 105
Priority Need: High – Senior Services

Project Budget: $700,000
Funding Sources: General Funds, Grants and CDBG

National Objective Category: Create Suitable Living Environments
National Outcome Category: Availability/Accessibility
TOWN OF DEER TRAIL
TOWN FOOD BANK

Background: The Town of Deer Trail’s food bank provides food, at no charge, to local residents in need once a month, providing a variety of food alternatives, emphasizing fresh fruits, vegetables and produce. Town of Deer Trail staff has requested CDBG funds to expand the food bank services and offerings, which will help to purchase more food from the Food Bank of the Rockies and potentially open the food bank twice a month.

Project Description: CDBG funds would reimburse the Town of Deer Trail food bank for items purchased at the Food Bank of the Rockies and distributed to town residents in need. The purchased items would supplement the current offerings and services and help to provide residents with easy access to groceries (closest grocery store is 13 miles). The food bank is currently serving roughly 125 households and participation is anticipated to grow as offerings and availability are expanded.

Amount Requested: $9,000 (70% of Project)
Amount Recommended: $9,000 (Full Funding – Deer Trail Set-Aside)

Number of Persons Served (County): 125 Households
Number of Persons Served (Centennial): 0
Priority Need: High – Senior Services & Health Services

Project Budget: $13,000
Funding Sources: General Funds, and CDBG

National Objective Category: Create Suitable Living Environments
National Outcome Category: Availability/Accessibility